



Schools Open, Visits Down: A Look at Increasing Visits Post COVID-19

Karen Espinoza and Bryan Rodriguez



An innovative health care system that is a model for success in the nation.

### **OUR VALUES**

### Excellence

We are better every day.

### Compassion

We care for everyone.

### Relentlessness

We fight for everyone.

### Stewardship

We use resources responsibly.

### Learning

We educate the next generation.



#### **FAMILY HEALTH CENTERS**

Offering total care in 9 neighborhood centers where communities need it the most -580,000+ patient visits completed annually



#### **DENVER PUBLIC HEALTH**

Keeping the public safe through prevention and community outreach working toward decreasing smoking and teen pregnancy rates





### **ERNEST E. MOORE SHOCK** TRAUMA CENTER

Region's top Level I Trauma Center for adults and Level II Center for children with a 98% survival rate.



#### SCHOOL-BASED HEALTH CENTERS

Keeping kids healthy in school by providing health care to DPS students through 18 in-school clinics, free of charge



#### **ROCKY MOUNTAIN CENTER** FOR MEDICAL RESPONSE TO TERRORISM

Working every day to plan for the "what if" for 5 states



#### **ACUTE CENTER FOR EATING DISORDERS**

Proving medical stabilization for patients with life-threatening eating disorders credited with saving more than 1,000 lives



### **DENVER HEALTH MEDICAL CENTER**

One of Colorado's busiest hospitals with 24,000+ inpatient admissions annually, ranked in the top 5% for inpatient survival



#### **DENVER HEALTH FOUNDATION**

Accelerating Denver Health's mission by providing resources for important projects and programs



### **ROCKY MOUNTAIN POISON** AND DRUG SAFETY

Trusted experts for multiple states and over 100 national and international brands



#### **DENVER HEALTH** MEDICAL PLAN, INC.

Keeping our community healthy by providing health care insurance to 90,000+



#### **EMERGENCY RESPONSE**

Operating Denver's emergency medical response system, the busiest in the state - handling 110,000+ emergency calls and logging 1 million miles on our emergency vehicles each year



### **DENVER CARES**

Providing a safe haven and detax for the public.



### CORRECTIONAL CARE

Providing medical care to prisoners in Denver's jails and via telemedicine



FOR LIFE'S JOURNEY

### NURSELINE

Registered nurses field 180,000+ calls per year - advising on medical information, home treatment, and when to seek additional care - giving patients peace of mind 24/7







### **Denver Health**

### **SCHOOL-BASED HEALTH CENTERS**

- 19 brick-and-mortar SBHCs within Denver Public Schools.
- Started in 1987: provide primary care, behavioral health, reproductive health education, dental care, STEP therapy & insurance enrollment.
- 12,000 students use an SBHC annually; a team of more than 90 staff.
- We serve students from Early Headstart thru High School.

### SBHC Telehealth:

- Telephone and tele video options.
- Medical, Mental Health & Psychiatry
- \*New\* Tele dental services.

### DPS Telehealth:

- Additional 30 schools, without SBHC.

### Learning Objectives

• By the end of this workshop participants will be able to:

1

Describe 1-3 actions to increase users and visits within their own SBHC.

2

Describe 2-3 innovative ideas to increase access and patient reach

3

Identify barriers that impact productivity and tools to address productivity concerns

## A Look at Increasing Visits Post COVID-19

Students missing valuable class time!



Mistrust in the Health Care community!

3

Meeting community needs

Electronic School Registration "The oak fought the wind and was broken, the willow bent when it must and survived."

— Robert Jordan, The Fires of Heaven

Moving past the fear and tapping into our why



### Navigating the Challenge of **Electronic School Registrations**

Due to the pandemic, Denver Public Schools changed their in-person registration events to an electronic registration format which created a unique obstacle for our SBHC department in collecting consents.





Electronic Consents (6)

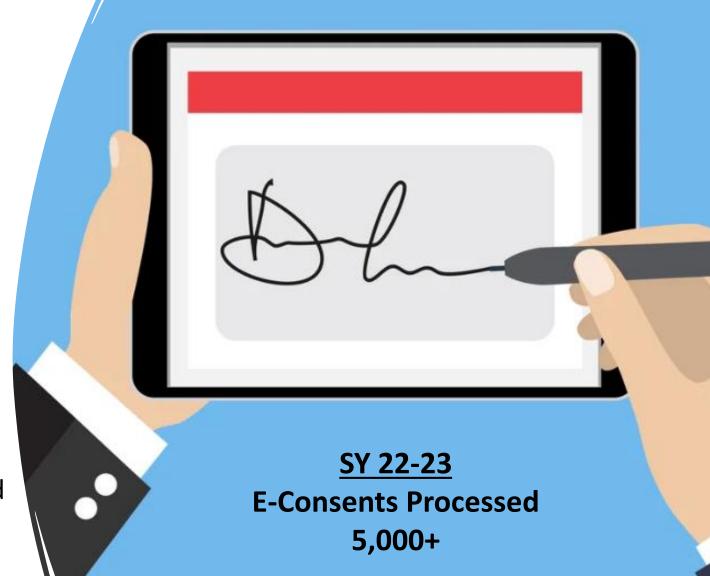




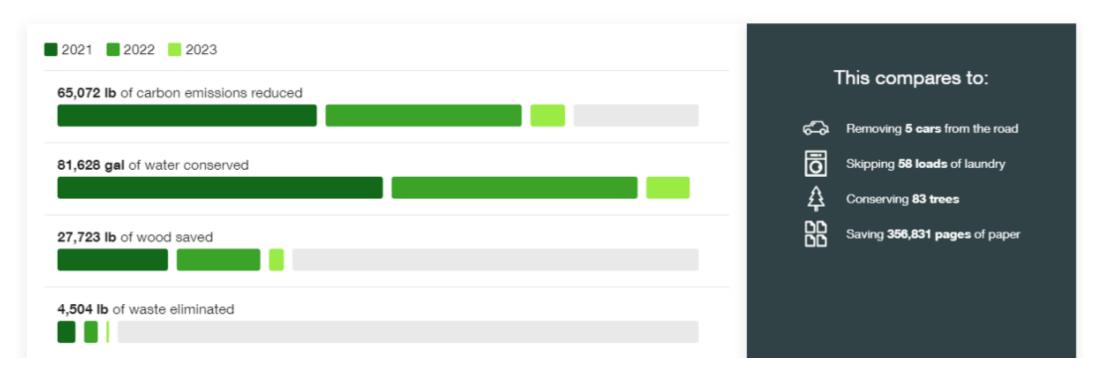


### **DOCUSIGN**

- DOCUSIGN is the software our department has utilized to collect electronic consents over the past three years.
- The E-Consent has been included at most school online registrations.
- For SY 22-23, 41% of consents collected were E-Consents.



### Denver Health and Hospitals Authority Inc - SBHC's environmental savings



### **Verbal Consents**

<u>Verbal consent</u> is offered in instances where the parent does not have any other option to complete the consent form.

Our staff help the parent by completing the e-consent over the phone and have the patient provide verbal consent.



Students
missing
valuable class
time!

### Implementation of Virtual Care

- Telemedicine options for faster visits.
- School Nurse initiated visits for our non brick and mortar sites.

Student visits
School RN. RN
thinks that
student will
benefit from a
virtual care visit.

RN checks to see if student has consent on file.

If desired, a parent or guardian can be included in the virtual visit.

RN makes appointment via EPIC care link for on-demand appointment. Student is diagnosed by Provider. If needed, Provider writes order for over-the-counter medication.

RN administers ordered medications.

Student is connected to a future follow-up appointment with their medical home to ensure any additional health needs are met.

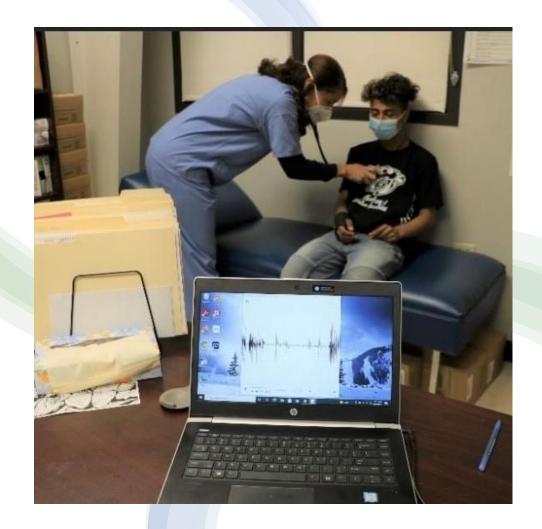


Frequent complaints include headache, menstrual cramps, conjunctivitis, allergies, etc.

### Denver Health Virtual Care Program

Aims to ameliorate inequity in accessing healthcare and improve access to education.

- New service allows DPS nurses to virtually connect to SBHC services, right from their school.
- Expanded care to an additional 8,000 DPS students.
- Provide peripherals, medications & trainings.
- Minimizes out of class time for students.
- -Currently have 32 virtual sites and will be adding 10 more this coming school year.



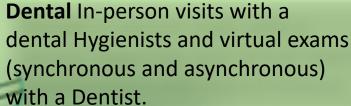




### Virtual Care for All Services!



**Medical** virtual care beyond our brick-and-mortar sites







Mental Health In-person and virtual visits.



**Enrollment** applications are processed virtually and quick response turnaround.





**Psychiatry** In-person and virtual visits as well as Integrated psychiatry for medical provider consults.

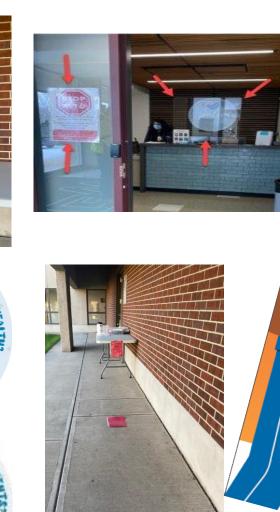


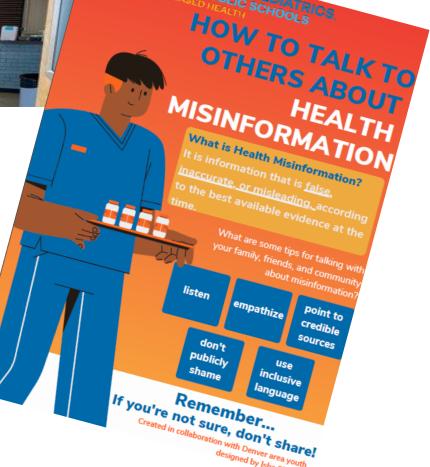


### Re-establishing trust!











EVEN WHEN SCHOOL IS OUT, WE'RE OPEN! Summertime is a great time for parents to get their children in for edical care and beat the rush for important back-to-school onlysical. Summertime is a great time for parents to get their children in for medical care and beat the rush for important back-to-school physicals.

We are open on a reduced schedule throughout the summer at the medical care and beat the rush for important back-to-school physicals We are open on a reduced schedule throughout the summer at the We are open on a reduced schedule throughout the summer at the

MEDICAL LOCATIONS:

GEOTOR Washington High School
GEOTOR Washington Denver, CO 80224
GEOTOR Monaco Pkwy. Denver, CO 80224
Monday-Friday
Monday-Friday

Abraham Lincoln High School 2285 S Federal Bivd. Denver, CO 80219 Tuesday-Thursday

DENTAL LOCATIONS: George Washington High School George Washington Denver, CO 80224 655 S Monaco Pkwy. Denver, CO 80224 Mon-Fri 7-5:30

Abraham Lincoln High School Abraham Lincoln Blvd. Denver, CO 80219 2285 S Federal Blvd. Denver, Tues-Thursday Tues-Thursday 8-3:30

\*Remember, dental services are **FREE** to any DPS studentl
Call 303-602-8964 to schedule a dental appointment Evie Dennis Campus Evie Dennis Campus 4800 Telluride St., Denver, CO 80249 Remember, dental services are **FREE** to any DPS student call 303-602-8964 to schedule a dental appointment Click here to schedule a medical appointment

2023 Free Days!

2023 Free Days!

Organizations from across the metro area provide hundreds of free across the metro area provide hundreds of free metro area provides in part,

Organizations from across the metro area possible, in part,

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days and free programs website for details and calculations are screen website for details and calculations.



Don't forget to check us out on our social media platforms!



MATTERS





SBHC Services Mental Health Corner

Mental health is extremely important, especially during childhood.

Mental health is extremely important, especially during childhood feel for the second feel of the they need extra support. Click the link below to find a resource ne they need extra support. SBHCs offer mental health counseling.

Sports Physicals



### Newsletters for patents and TikTok for the kids!

https://www.tiktok.com/t/ZT8Jqd8dx/

https://www.tiktok.com/t/ZT8Jqes5F/

# Meeting community needs!

- Mass Vaccine Clinics
- Outreach Events
- Insurance Enrollment to SBHC Families and community
- Helping Families as a Whole







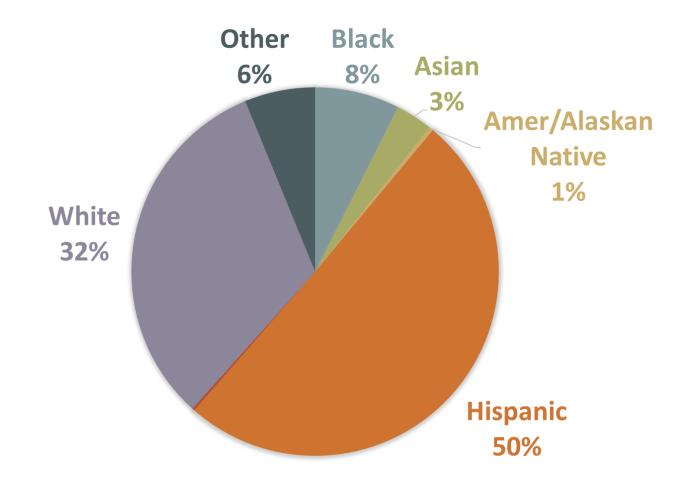


### **COVID-19 Vaccine Clinics**





Administered **15,418** vaccines to **8,874** individuals





### MOU UPDATES

Denver Health School Based admin team updated the <u>Memorandum of Understanding</u> (MOU) to expand services to see any sibling of a DPS student regardless if they are not enrolled into Denver Public Schools. This expansion has increased volume throughout our 19 clinics.

### **REQUIREMENTS:**

- Have a sibling enrolled in Denver Public Schools
- Be between ages 3-21

### **SPECIAL CASES:**

- Siblings between 0-2 must be seen at specific SBHC sites
- Siblings ages 21-25 must have prior approval from APP Managers



### **OUTREACH STRATEGIES**







### SOCIAL MEDIA

Facebook Tik-Tok Instagram

Post 1-3 times a week

Tik-Tok views range between 300-2000 views on each video

What is a Denver Health School-based Health Center? - YouTube

# CLASSROOM PRESENTATIONS

- General Health Topics
- Sexual Health Topics
- Career Day





### SCHOOL ATTENDANCE LINE

Several schools have included a prerecorded message on their attendance line that provides parents with the information of their School Based Clinic.

 This strategy has helped increase volume at the schools that have implemented this.





# COMMUNITY ENROLLMENT OUTREACH

Our SBHC Enrollment Team assists both uninsured SBHC patients and community clients with applying for Medicaid, CHIP, and/or Discount Programs.

 Our community clients normally have children enrolled in our district but are unaware of our SBHC services.

When their application is processed, we provide them
with information of our School Based Clinics. (Consents, Flyers,
etc.) We processed a total of <u>1,581 DPS students</u> (non-SBHC
users) and provided their parents with information about our
clinics. This has led to an increase in our volumes.







### **MEDIA**

Participating in media interviews are an important strategy to get known in the community.

- Radio Shows
- Podcasts
- News



Moving past the fear and tapping into our why

### Accountability

ADMIN

\*Weekly review of all teams with all managers.

\*Monthly Site Visits or 1:1 rounding with staff

CLINIC

\*Monthly involvement surveys

\*Weekly huddles with clinic teams

PROVIDER/SUPPORT

\*Daily huddles to discuss patient care or clinic flow. ADMIN

**Providers** 

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### **Patient Care Team Meetings**

Department Standard Work

### **PURPOSE**

To establish a standard communication process for clinic care teams to engage in pre-visit planning for activities that ensure optimal patient care.

### **SCOPE №**

- A. Medical Assistants
- B. Providers

#### **DEFINITIONS**

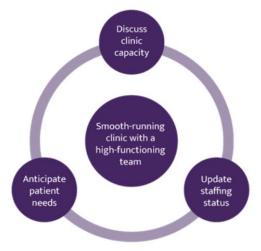
None

### **PROCESS**

Medical Assistants and Providers will utilize Epic tools (e.g. best practice advisories, care gaps / health maintenance, incomplete orders) to identify patient care gaps (e.g. screenings due, immunizations due). Epic has been configured to ensure that patient care gaps are visible and actionable by Medical Assistants and Providers.

Medical Assistants and Providers are responsible for establishing processes to ensure that patient care gaps are addressed. Medical Assistants and Providers are expected to maximize use of Epic's integrated communication tools such as secure chat, schedule notes, and other forms of structured communication. Medical Assistants and Providers may prefer to huddle face-to-face prior to the clinic session to review patient care gaps and create a plan for addressing those care gaps during the visit. Medical Assistants and Providers who regularly work together and have established routine processes to address patient care gaps might only need to engage in structured communication or huddles when established routine processes are not possible. Medical Assistants and Providers who do not regularly work together (e.g. float MAs, temporary assignments) are encouraged to use Attachment A as a guideline for huddling.

### Huddles Are a Tool to Improve Practice Function and Boost Teamwork





### Attachment A from Patient Care Team Meetings Suggested Guideline for Huddle Discussions

The purpose of the huddle is to create a plan for the day to increase efficiency in workflows while providing comprehensive, patient-centered care.

#### BEFORE MINI-HUDDLE

### Medical Assistants

- Review and/or print your provider's schedule for the day.
- Review the following gaps of care for each patient scheduled:
  - Not completed and future labs
  - o Not completed and future Diagnostic Imaging orders
  - Not completed referrals
  - o BPAs/Care Gap Score/Health Maintenance Screenings
    - Opportunistic exams (e.g. PAPs, FOBT)
    - Needed immunizations
    - Screenings due (e.g. PHQ-4)
  - Anticipated supplies and consents for visit (e.g. procedures)
  - Anticipated resources (e.g. Interpretation, BH, Patient Navigator)
- Document findings in printed schedule

#### **DURING MINI-HUDDLE**

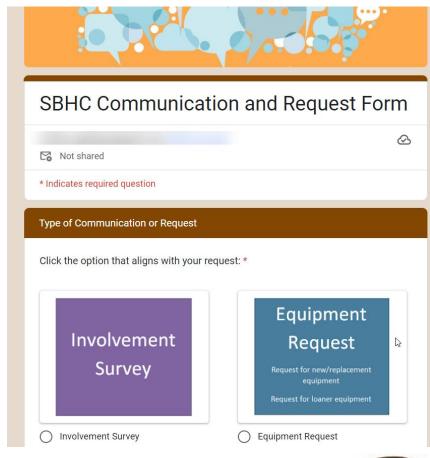
| Medical<br>Assistants | <ul> <li>Share printed schedule and/or review Epic schedule with provider.</li> <li>Work together to create a plan for the day.</li> <li>Keep in mind the following issues to discuss:         <ul> <li>Specific flags for patients as needed.</li> <li>Highlight complex patients and discuss if provider wants to be interrupted when their next patient is ready.</li> </ul> </li> <li>Document decisions in Epic and/or printed schedule</li> </ul> |
|-----------------------|---|
| Provider              | <ul> <li>Review Epic and/or printed schedule with MA notes.</li> <li>Decide which care items need to be completed today, and which ones might need to be rescheduled or taken care in a future time.</li> <li>Decide if there might be visits that need to be rescheduled (e.g. orders not completed for a full assessment today)</li> <li>Look for opportunities for double booking walk-in patients.</li> </ul>                                       |

#### AFTER MINI-HUDDLE

| Medical    |
|------------|
| Assistants |

- Follow up with Front Office for double booking information and hand any forms that they can hand to patient at check in.
- Follow up with resources (e.g. Interpreter, BH Provider, Patient Navigator, etc.) to alert them that they might be called for a visit.

# CLINIC

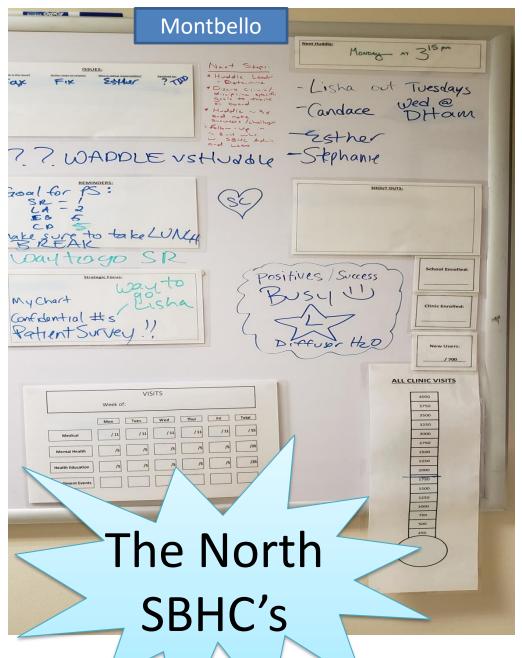




| Since the beginning school/community? any time there are st | (Introduction          | s required m   | ninimum one tin                           |              |                 |   |  |  |  |  |  |
|---|------------------------|--|---|--------------|-----------------|---|--|--|--|--|--|
|   | Spoke with             | Introduced<br>clinic<br>staff/self                                     | Presented in<br>a meeting or<br>classroom | N/A          | Other           |   |  |  |  |  |  |
| Principal/Assistant<br>Principal                            |                        |  |   |              |                 |   |  |  |  |  |  |
| School<br>administration/Front<br>Office Staff              | 1011                   |  |   |              |                 | veen SBHC staff and * nges and/or successes?                      |  |  |  |  |  |
| Teachers  | Your                   | Your answer  |   |              |                 |   |  |  |  |  |  |
| School<br>Nurse/Psych/Social<br>Worker                      | Does                   | Does your team have any asks or requests of Admin this month? If so, p |   |              |                 |   |  |  |  |  |  |
| Athletic<br>Director/Coaches                                | belov                  |  | ,   |              |                 |   |  |  |  |  |  |
| Facilities<br>Manager/Crew                                  | Your                   | answer   |   |              |                 |   |  |  |  |  |  |
| Parent Community  | Pleas                  | se share a su  | occess story fro                          | m your clin  | nic: *          |   |  |  |  |  |  |
| Students in a classroom                                     | Your                   | answer   |   |              |                 |   |  |  |  |  |  |
|   | profe<br>have<br>relat | essional deve  | elopment oppor                            | tunities the | at you or other | ferences or any<br>members of your team<br>wth in relevant topics |  |  |  |  |  |

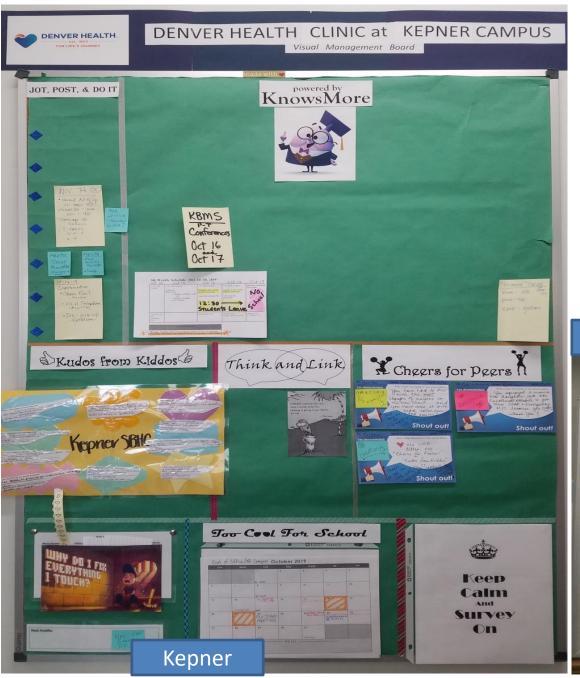


| Next Huddle:                           |          | Clinic Monthly Visits |
|--|----------|-----------------------|
| SBHC Strategic Foo                     | us: Grow | Feb                   |
|  |          | Jan Dec               |
|  |          | Nov                   |
|  |          | Oct                   |
| New Users /                            |          | Sept                  |
|  |          |                       |
| School                                 |          | Lity                  |
| Enrolle                                |          |                       |
|  |          |                       |
| Clime<br>Enrolled:                     |          | ed Thur Fri           |
|  |          | х                     |
|  |          | X X                   |
| SU LIPI L                              |          | х                     |
| Clinic/Discip                          |          | <u>Issues</u>         |
| Helpful Info for Tea                   |          | What By When?         |
| School RN Hours     School-wide events |          |                       |
| happening this week  Courier Hours     |          |                       |
| Bell Schedule                          |          |                       |

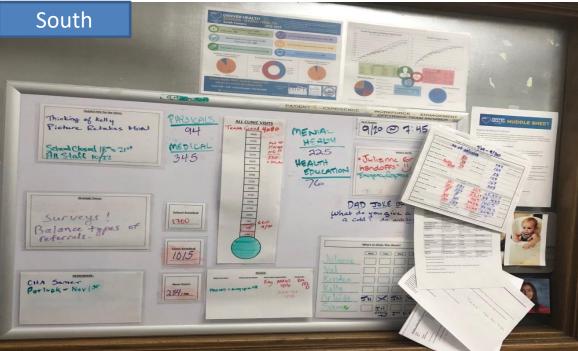














Break out into groups with people from different organizations.



Pick 4 core components that your admin team would like you to track.

### What's Next?



Pick 2 elective components that your clinic team would like to keep track of.



Share your Visual Management Board (VMB).



# Follow US













Thank you !!!